



and bicycle
Africa
and other

TRANSPORT4TRANSPORT FOUNDATION 2025

"Committed to small-scale logistics projects. Join us in helping others."

Stichting Transport4transport

Tel+31645317114

Planetenlaan 87
9405 PB ASSEN

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Inderdaad blijkt de samenwerking met lokale organisaties zoals Butterfly Foundation Malawi, Zambia en Zimbabwe vruchtbaar te zijn.

Deze samenwerking maakt niet alleen de uitwisseling van lokale kennis mogelijk, maar overstijgt ook grenzen, waardoor de impact en effectiviteit van onze inspanningen aanzienlijk worden vergroot..

Message to the board

Strategic Developments

Over the past year, we have continued to strengthen our strategic partnerships with organisations operating within our field of expertise. Sharing knowledge between districts and countries remains one of our key priorities.

Our primary focus continues to be the distribution of bicycle ambulances in three districts in Malawi—Mangochi, Balaka and Salima—as well as Lundazi District in Zambia, near the Malawi border.

Over the coming years, our objective is to provide these districts with sufficient bicycle ambulances based on our guiding principle:

Three villages – One bicycle ambulance.

In addition, we are exploring ways to finance our projects through social entrepreneurship. Examples include poultry farming, sewing workshops and small bakeries, developed in close cooperation with our Dutch sister organisation, Live Love and Matter Foundation.

These initiatives are implemented together with our African partner organisations:

- Butterfly Foundation Malawi
- Butterfly Foundation Zambia
- Butterfly Foundation Zimbabwe

These organisations possess invaluable local knowledge and expertise within the communities they serve.

In the Netherlands we continue our close cooperation with Tools to Work, enabling bicycles to be made available to vulnerable people both locally and internationally.

From 2026 onwards, Transport4Transport will focus exclusively on logistics projects. All non-logistical activities will be transferred to the Live Love and Matter Foundation, allowing both organisations to specialise in their respective fields.

Financial Overview

We are deeply grateful for the continued support of our sponsors and donors. Their confidence in our organisation enables us to grow steadily and responsibly.

Our long-term ambition is to establish a stable annual income of **€75,000**, allowing us to finance and sustain our projects on a structural basis.

During the past year we continued investing in increasing public awareness of our work. One important initiative is our memorial programme through www.herdenking.nl, where families can honour loved ones by sponsoring a bicycle ambulance bearing their name.

In addition, we again invested in full-page advertisements in healthcare newspapers throughout the northern and central regions of the Netherlands.

Over the coming years we expect to resume the growth path that existed before the COVID-19 pandemic. For 2026 we are planning two major bicycle ambulance distribution events in Lundazi District, Zambia.

Our cooperation with local organisations such as Butterfly Foundation Malawi, Butterfly Foundation Zambia and Butterfly Foundation Zimbabwe continues to prove highly successful. These partnerships not only facilitate the exchange of local knowledge and expertise but also strengthen the overall effectiveness and long-term impact of our programmes.

Organisation

In 2023 we began restructuring our organisation to ensure that leadership and decision-making increasingly originate from Africa itself.

As part of this process, European board members are gradually being succeeded by experienced African women, while the Dutch members increasingly serve in facilitating and advisory roles.

This approach reflects our commitment to the international **Shift the Power** movement.

African board members have been encouraged to determine the roles that best match their knowledge and expertise.

As a result, **Grace Mweenge (Zambia)** officially succeeded **Prisca Mandoloma (Malawi)** as Chair of the Board on **1 January 2025**.

Looking Ahead

We continue working towards the sustainable growth of both our organisation and its objectives.

To strengthen our impact, we have entered into strategic partnerships with **Tools to Work** and the **Live Love and Matter Foundation** in the Netherlands. Within these organisations, African representatives also form the majority of the governing board.

I would like to express my sincere appreciation to **Prisca Mandoloma** of Balaka, Malawi, for her dedicated service as Chair over the past years.

To improve organisational clarity and governance, all non-logistics activities will be transferred to the Live Love and Matter Foundation with effect from **1 January 2026**. This creates a clear distinction between the activities of both foundations and the volunteers involved.

Berend van der Weide, founder of the Transport4Transport Foundation, will remain closely involved as Senior Advisor, providing strategic guidance and support to both foundations.

Grace Mweenge

A handwritten signature in black ink, appearing to read 'Mweenge', with a stylized flourish at the end.

Chair

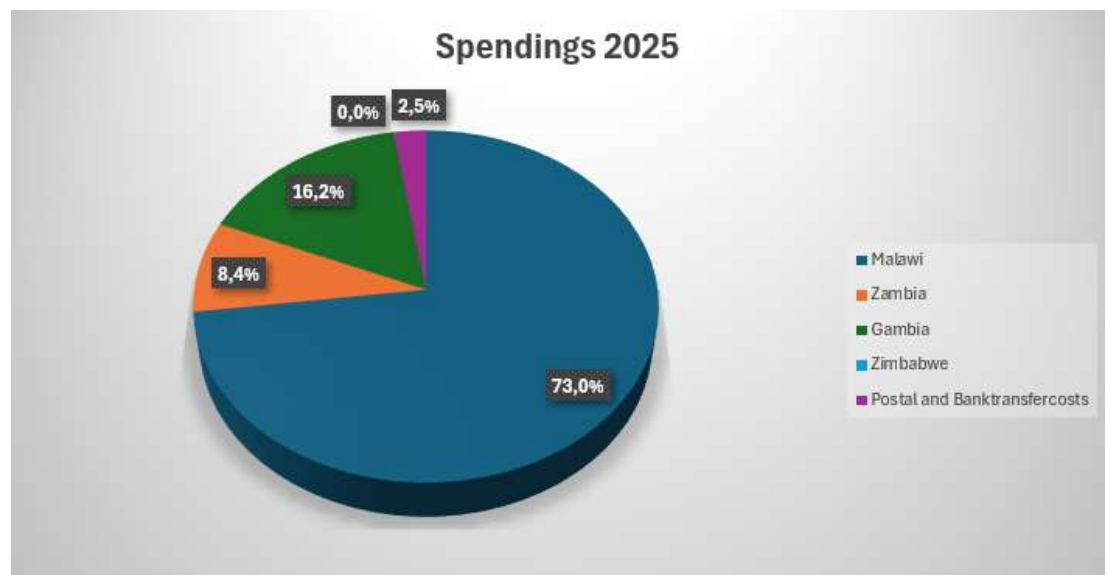
Annual Report

This report demonstrates that, in addition to receiving donations, we actively develop initiatives to generate sustainable funding for our programmes.

We continuously invest in maintaining existing relationships while expanding our network to new sectors of society, including midwives, healthcare professionals, and individuals who wish to commemorate a loved one by sponsoring a bicycle ambulance.

To maximise our visibility while keeping costs low, we also make use of affordable promotional platforms such as **Database Coevorden**, where the Transport4Transport Foundation was originally established in 2008.

The chart below illustrates the distribution of project expenditure across the countries in which Transport4Transport is active. As in previous years, the majority of our investments were made in **Malawi**, which remains the primary focus of our humanitarian activities in Central Africa.



Statement of Financial Position and Statement of Income

The following pages present the Foundation's financial statements for the financial year ending **31 December 2025**.

The financial statements include:

- Statement of Financial Position (Balance Sheet)
- Statement of Income and Expenditure
- Bank balances
- Supporting financial information

The figures show that the Foundation continues to direct the largest proportion of its available resources towards programme activities. Administrative expenditure remains limited, ensuring that donations are used as efficiently as possible to support projects in Africa.

Project expenditure during 2025 was primarily allocated to:

- Malawi
- Zambia
- Gambia
- Zimbabwe

A relatively small proportion of expenditure consisted of banking and postal transaction costs, allowing the overwhelming majority of donated funds to be invested directly in project implementation.

The accompanying balance sheet provides an overview of the Foundation's assets, receivables, cash balances, reserves and current liabilities as at **31 December 2025**.

The income statement summarises donations received during the financial year together with the allocation of those funds to the Foundation's humanitarian programmes.

These financial statements have been prepared to provide donors, partners and other stakeholders with a transparent overview of the Foundation's financial position and the responsible use of donated resources.

Transport4transportfoundation
 Planetenlaan 87
 9405 PB ASSEN
 The Netherlands

ASSETS	31-12-2025	31-12-2024
Property, plant and equipment		
0120 Land	3.000,00	3.000,00
0125 Buildings and installations	12.394,11	14.044,34
0145 Software development	2,00	487,00
0150 Cars	0,00	790,92
	<u>15.396,11</u>	<u>18.322,26</u>
Receivables and prepayments		
1300 Debtors	1.783,32	
1303 CLAIM not received payment	0,00	0,00
1305 Loan Prisca Mandoloma	0,00	0,00
1306 Loan Grace Mweenge	0,00	0,00
1705 Database Coevorden	550,70	0,00
1710 Live Love and Matter foundation	740,23	0,00
	<u>3.074,25</u>	<u>0,00</u>
Cash and cashequivalents		
1010 Bank ING	8.427,44	8.815,09
1011 Savings account	0,00	25.000,00
1020 Debet:ardViaBuy	0,00	0,00
	<u>8.427,44</u>	<u>33.815,09</u>
Total	<u>26.897,80</u>	<u>52.137,35</u>
LIABILITIES		
Equity		
1400 Subscribed share capital	0,00	0,00
General reserve	27.660,45	27.660,45
Profit for the year	-28.362,65	0,00
	<u>-702,20</u>	<u>27.660,45</u>
Current liabilities		
Creditors	27600	0,00
Other liabilities	0,00	24.476,90
	<u>27.600,00</u>	<u>24476,9</u>
Total	<u>26.897,80</u>	<u>52.137,35</u>

Transport4transport foundation
 Planetenlaan 87
 9405 PB ASSEN
 The Netherlands

Profit and loss statement	31-12-2025		31-12-2024	
Donations	48.231,99	100,0%	60.734,79	100,0%
Malawi	-55.905,81	-115,9%	73,0%	-45.780,26 -75,4%
Zambia	-6.403,61	-13,3%	8,4%	-12.285,88 -20,2%
Gambia	-12.400,76	-25,7%	16,2%	-8.732,62 -14,4%
Zimbabwe	0,00	0,0%	0,0%	-212,00 -0,3%
Postal and Banktransfercosts	-1.884,46	-3,9%	2,5%	-2.472,86 -4,1%
	<u>-76.594,64</u>	<u>-158,8%</u>	100,0%	<u>-69.483,62</u> <u>-114,4%</u>
Result	<u>-28.362,65</u>	<u>-58,8%</u>		<u>-8.748,83</u> <u>-14,4%</u>



ING
Contact via ing.nl/klantenservice

STICHTING TRANSPORT4TRANSPORT
t.a.v. het Bestuur
Planetenlaan 87
9405 PB ASSEN

Jaaroverzicht 2025

STICHTING TRANSPORT4TRANSPORT

Beste mevrouw, meneer,

Hierbij ontvangt u het Jaaroverzicht van 2025.
Alle bedragen in dit overzicht zijn in euro's, tenzij anders aangegeven.

Betalen

ING Zakelijke Rekening: NL18 INGB 0659 0507 73 STICHTING TRANSPORT4TRANSPORT

Saldo op 01-01-2025	8.815,09
Saldo op 31-12-2025	8.427,44

Sparen

ING Zakelijke Oranje Spaarrekening: F 974-97399 STICHTING TRANSPORT4TRANSPORT

Saldo op 01-01-2025	0,00
Saldo op 31-12-2025	0,00
Rente, ontvangen in 2025	0,00

ING Zakelijke Oranje Spaarrekening: H 555-95467 STICHTING TRANSPORT4TRANSPORT

Saldo op 01-01-2025	0,00
Saldo op 31-12-2025	0,00
Rente, ontvangen in 2025	0,00

ING Zakelijke Oranje Spaarrekening: K 979-03481 STICHTING TRANSPORT4TRANSPORT

Saldo op 01-01-2025	0,00
Saldo op 31-12-2025	0,00
Rente, ontvangen in 2025	0,00

ING Zakelijke Oranje Spaarrekening: R 555-95473 STICHTING TRANSPORT4TRANSPORT

Saldo op 01-01-2025	25.000,00
Saldo op 31-12-2025	0,00
Rente, ontvangen in 2025	77,24

ING Zakelijke Oranje Spaarrekening: T 858-83875 STICHTING TRANSPORT4TRANSPORT

Saldo op 01-01-2025	0,01
Saldo op 31-12-2025	0,01
Rente, ontvangen in 2025	0,00

Notes to the Annual Report

Overhead Costs

Dutch board members receive **no remuneration** for their work on behalf of the Foundation. They pay for their own international travel, including airline tickets.

African board members receive a modest volunteer allowance that reflects the responsibilities associated with their respective roles within the organisation.

This approach ensures that the Foundation's operational costs remain low while recognising the essential contribution made by local leadership.

Receivables and Assets

The annual report records the Foundation's receivables and assets in accordance with its financial administration.

Transport4Transport maintains its primary banking relationship with **ING Bank**, where donations and other income are received.

Funds are allocated to projects as efficiently as possible, ensuring that available resources are used directly for programme implementation whenever practical.

Continuity of the Foundation

A central objective of Transport4Transport is to reduce long-term dependence on European funding by developing sustainable sources of income within the countries where we operate.

To achieve this, we continue investing in small-scale social enterprises, including:

- Second-hand clothing shops
- Poultry farming
- Community bakeries

The most valuable outcome of these initiatives is not simply financial income, but the transfer of knowledge and practical skills. By empowering local people to operate successful businesses, communities become increasingly capable of financing both their own livelihoods and local humanitarian projects.

We also continue to delegate operational responsibilities to experienced local professionals, such as **Ricky Mwenyewe**, Bicycle Ambulance Coordinator for Malawi and Zambia.

As part of our commitment to the international **Shift the Power** movement, African leadership now forms the majority of the Foundation's Board of Directors.

Carron Tambala (Zimbabwe) is responsible for Public Relations and Communications.

Grace Mweenge (Zambia), who joined the Board in 2023, assumed the position of Chair on **1 January 2025**.

Founder **Berend van der Weide** has stepped down from the Board to make way for **Maureen Tchuwa**, whose expertise in agriculture and community development further strengthens the organisation. Berend remains actively involved as Senior Advisor.

Liabilities

At year-end, the Foundation had a limited number of short-term liabilities.

The largest outstanding obligation, amounting to **€27,600**, relates to the production of bicycle ambulances by **Sakaramenta**.

This liability is scheduled to be settled during **2026**.

The Foundation remains committed to maintaining a sound financial position while ensuring that available resources continue to be invested responsibly in its humanitarian programmes.

Points of Attention

The primary focus of the Transport4Transport Foundation is the acquisition, distribution, monitoring, and maintenance of bicycle ambulances in Central Africa. By working closely with local African partner organisations, we aim to build strong partnerships while expanding our expertise in related areas. We are actively measuring the effectiveness of our bicycle ambulance programme through a web-based monitoring system, originally developed for our organisation by our software partner, Cape, in Enschede, the Netherlands.

In addition to recording the GPS location of each village where a bicycle ambulance is deployed, we encourage village committees to voluntarily submit usage data, which is stored in our monitoring system. This information is essential for demonstrating the impact of our bicycle ambulance programme to sponsors and other stakeholders. Building on the original system, we have developed an enhanced monitoring platform in cooperation with Techno Pixels in Pakistan. To ensure reliability, security and future development, it is essential that our websites and digital systems are regularly updated and maintained by a professional technology partner such as Techno Pixels. It is equally important to expand data collection beyond Mangochi District by including information from all operational districts. This is an ongoing process that requires continued commitment and active participation from local communities through our partner organisations.

It is also important to initiate small-scale economic development projects in cooperation with the Live Love and Matter Foundation and Tools to Work, our partner in the distribution of bicycle ambulances and other logistics solutions, such as providing bicycles for vulnerable groups, including people living with albinism. These initiatives strengthen local communities while also creating sustainable income opportunities for our volunteer team members.

During the coming year, it is important to transfer the projects relating to albinism in Zambia, agriculture in Malawi, and the Clothing4Africa project in The Gambia to the **Live Love and Matter Foundation (LLM Foundation)**. This will provide greater transparency and a clearer division of responsibilities between the two foundations.

Transport4Transport should avoid entering into financial obligations and should only initiate new projects or promotional activities when sufficient funding is available. By 2026, the Foundation expects to have no outstanding short-term or long-term liabilities to external organisations, with the exception of obligations relating to the purchase of bicycle ambulances.

Safeguarding the interests of our donors is one of our highest priorities. To reinforce our commitment to transparency and accountability, we have entered into an agreement with Donateursbelangen, the Dutch association for donor interests, to assess our organisation against the standards required to use the Donateursbelangen Quality Mark in our external communications. We are committed not only to achieving our mission and objectives but also to maintaining the highest level of transparency and accountability towards our donors.



Audit committee report

- 1.1 Examining financial records
- 1.2 Recommendations

Declaration of the audit committee

Arjan Kolkman
De Pallert 30
7761 BV Schoonebeek

Berend van der Weide
Planetenlaan 87
9405 PB Assen

The undersigned members of the Audit Committee declare that they have examined the Foundation's financial records and supporting documentation for the financial year **1 January 2025 through 31 December 2025**.

This examination included, among other documents, the Statement of Financial Position as at **31 December 2025** of the Transport4Transport Foundation, Assen.

Following this review, the Audit Committee recommends that the General Meeting grant discharge to the Treasurer, **André Scheper**, for the financial management conducted during the reporting period.

Assen, 28 Juni 2026

Names and signatures

Arjan Kolkman :



Berend van der Weide:



Financial Reporting

We recommend that the Board prepare and distribute a quarterly **Statement of Income and Expenditure**, together with a **cash flow forecast**, to enable close monitoring of the Foundation's financial position.

We also strongly recommend the use of the **Monday.com** task management platform to support project management and to ensure that activities are carried out in accordance with clearly defined **SMART objectives and action plans**.

This process is underway but has not yet been fully implemented.

Financial Sustainability

It is important to keep costs as variable as possible so that expenditure can be aligned with the level of donations received.

This approach was introduced in 2022 by limiting volunteer reimbursements in the field to activities directly related to organising distribution events and providing monitoring information from the villages. The same principle should now be applied to Board members. To support this transition, the T4T Advisor has submitted recommendations to the Board outlining how this policy can be implemented.

This process is now progressing satisfactorily.

We further recommend limiting the number of large-scale distribution events to a maximum of two per year, organised through our partners **Butterfly Foundation Malawi** (under establishment) and **Butterfly Foundation Zambia**. This approach helps to control operational costs. The actual number of distribution events should remain dependent on the level of funding received. Should additional resources become available, two annual distribution events can be organised.

This recommendation has been implemented.

To ensure the consistent quality and continuity of our bicycle ambulances, production should be entrusted to financially stable manufacturers. Following this recommendation, the Board has entered into a partnership with **Zipatso Construction** in Zomba District, alongside the current supplier **Sakaramenta** in Blantyre. Quotations should be obtained from both manufacturers before each procurement process, enabling purchasing decisions to be based on the best balance between quality, reliability and overall cost.

It is equally important that our local partner organisations are encouraged to raise funds independently of the Transport4Transport Foundation. A good example is the **Albinism Project**, which, through the support and visibility provided by T4T, has attracted the involvement of several international organisations. These organisations are now supporting small-scale agricultural initiatives that promote long-term self-reliance within local communities.

To ensure full transparency and a clear separation of responsibilities, these projects were transferred in 2026 to our Dutch sister organisation, the **Live Love and Matter Foundation**.

Contact information



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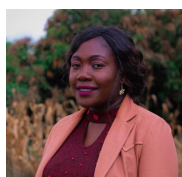


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Organisation information

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We are member of the organisations www.partin.nl and www.donateursbelangen.nl



Ambulances distribution 2025



Very young mothers in Mthumba Village, Balaka District, Malawi, during a bicycle ambulance distribution programme.



Preparation and assembly of the bicycle ambulances before distribution.



Assembly of the bicycle ambulances by Ricky Mwenyewe, Bicycle Ambulance Coordinator for Zambia and Malawi.



Completed bicycle ambulances ready for distribution.



The bicycles are imported from Zimbabwe, as they are more durable than those available in Malawi.



A major distribution event, always celebrated with singing and dancing.



We also involve local communities in the assembly of the bicycle ambulances.



This is how it all began 18 years ago—with this simple prototype. The first bicycle ambulance was featured in a video by RTV Drenthe during the official launch of Transport4Transport. Today, you can see how the original design has evolved into a stronger, more durable ambulance equipped with a range of practical improvements and features.

For more information about our activities, please visit our website.

www.transport4transport.nl



Dorpen op het platteland versterken door mobiliteit

Voor veel plattelandsdorpen in zuidelijk Afrika hangt toegang tot gezondheidszorg, onderwijs en economische kansen vaak af van één essentiële factor: vervoer. Zonder betrouwbare vervoersmiddelen kan de afstand tussen huis en basisvoorzieningen het verschil betekenen tussen isolatie en inclusie – of zelfs tussen leven en dood.

Transport4Transport, een in Nederland gevestigde organisatie, werkt al jaren aan het overbruggen van deze kloof. De organisatie biedt duurzame transportoplossingen die aansluiten bij de behoeften van plattelandsdorpen. Door praktische innovatie en nauwe samenwerking met lokale gemeenschappen voorziet zij dorpen van fietsen, fietsambulances en onderhoudsvaardigheden die onafhankelijkheid en waardigheid bevorderen. De visie van Transport4Transport is eenvoudig maar krachtig: **toegang creëren**.

Door mensen in staat te stellen zich vrij en veilig te verplaatsen, helpt Transport4Transport gemeenschappen barrières te doorbreken die gezondheid, onderwijs en bestaansmiddelen beperken. Mobiliteit is geen luxe, maar een fundamenteel recht dat menselijke ontwikkeling ondersteunt. Elk project omvat daarom meer dan alleen het schenken van middelen: het draait om training, samenwerking met lokale organisaties en de oprichting van onderhoudscentra die duurzaamheid garanderen.

Partners zoals de Butterfly Foundation in Malawi en Zambia spelen hierbij een cruciale rol. Zij helpen bij het vaststellen van lokale behoeften, ondersteunen de dis-

tributie en versterken gemeenschapsleiders die het werk voortzetten lang nadat een project is afgerond.

In juli 2025 werd het partnerschap in Malawi verder versterkt met de distributie van dertig fietsambulances, die de toegang tot gezondheidszorg in afgelegen dorpen verbeteren. In Zambia doneerde Transport4Transport, in samenwerking met Tools to Work, dertig fietsen aan mensen met albinisme om mobiliteit en inclusie te bevorderen.

Elke fiets, elke ambulance, elk kind dat sneller naar school gaat en elke patiënt die tijdig een kliniek bereikt, bewijst wat mogelijk is wanneer toegang en kansen samenkomen. Terwijl Transport4Transport zijn werk uitbreidt, blijft het trouw aan één overtuiging: mobiliteit verandert levens.

Door voortdurende steun en samenwerking kunnen we ervoor zorgen dat niemand achterblijft – en dat elke reis, hoe klein ook, een gemeenschap dichterbij hoop en vooruitgang brengt.

Zimbabwe, Carron Tambala,
Communication Officer

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